

Contoso Investment Bank Berhad

CIBB · Corporate & Investment Banking

Merdeka Holdings Sdn Bhd

Group Corporate Structure Chart — as at 1 February 2026

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Classification: CONFIDENTIAL — KYC Use Only

CORPORATE STRUCTURE OVERVIEW

The following chart illustrates the ownership structure of Merdeka Holdings Sdn Bhd and its principal subsidiaries as at 1 February 2026.

Level	Entity	Type	% Owned By	Principal Activity
L0	Tan Sri Dr. Mohd Fadzillah Jaafar	Individual	—	Ultimate Beneficial Owner
L1	Anggerik Group Bhd	Listed Co. (Bursa)	60% public float	Diversified Holdings
L1	Merdeka Capital Partners Sdn Bhd	Private Ltd	100% Fadzillah family	Investment Holding
L2	Merdeka Holdings Sdn Bhd	Private Ltd	60% Anggerik / 25% Merdeka Cap	Operating Holdco
L3	Merdeka Logistics Sdn Bhd	Private Ltd	100% Merdeka Holdings	Third-party Logistics
L3	Merdeka Realty Sdn Bhd	Private Ltd	100% Merdeka Holdings	Property Investment
L3	Merdeka Tech Solutions Sdn Bhd	Private Ltd	70% Merdeka Holdings	IT Services
L3	PT Merdeka Indonesia	Foreign Sub. (PT)	80% Merdeka Holdings	Indonesia Ops

NOTES ON FOREIGN SUBSIDIARIES

PT Merdeka Indonesia is incorporated under Indonesian law and subject to BKPM (Investment Coordinating Board) regulations. A 20% minority stake is held by PT Nusantara Mitra, a local Indonesian partner. Repatriation of dividends is subject to Indonesian WHT of 10% under the Malaysia-Indonesia DTA.